

Appendix 1: General Fund Revenue Monitoring 2017-18 Month 11 by Individual Variance

Directorate / Service Area	Description of Over/(Under) Spend	Category	Over-spend £000	Under-spend £000	Net Over/(Under) Spend £000
RESOURCES					
Shared Digital	Estimated underspend across the service.	Underspend		(200)	(200)
Corporate Real Estate	Commercial Property - Shortfall against the commercial property income target due to savings materialising over a longer time frame (including refurbishment work in commercial let).	Savings Unachievable in 2017-18	1,025		1,025
Corporate Real Estate	Vacancy savings and admin budget savings.	Underspend		(193)	(193)
Parking Finance	Staffing and running costs underspends.	Underspend		(22)	(22)
Corporate Real Estate	Business rates savings as a result of moving Council properties to commercial lettings.	Underspend		(252)	(252)
Financial Management	Detailed budget review savings.	Underspend		(350)	(350)
Financial Management	Vacancies and additional income from cash recovery project.	Underspend		(165)	(165)
Financial Management	Staffing and underspend in running costs.	Underspend		(72)	(72)
Financial Operations	Underspend in staffing budgets.	Underspend		(125)	(125)
Financial Operations	Higher than anticipated recovery of court costs.	Underspend		(50)	(50)
Financial Operations	Accounts payable, debtors review and processing staffing underspends.	Underspend		(199)	(199)
Facilities Management	Staffing underspend in Contact Islington.	Underspend		(33)	(33)
Facilities Management	Expenditure on buildings being held to a minimum with no contingency for urgent repair requirements.	Underspend		(943)	(943)
Facilities Management	Budgets carried forward from 2016-17 no longer required.	Underspend		(213)	(213)
Assembly Hall	Additional Assembly Hall income above the budgeted target.	Unbudgeted Income		(60)	(60)
Legal and Governance	Registrars.	Current Year New Pressure	87		87
Legal and Governance	Legal Services underspend on staff costs and increased income.	Underspend		(111)	(111)
Human Resources	Staffing and Comensura contract pressures.	Current Year New Pressure	132		132
Internal Audit	Staff vacancies.	Underspend		(10)	(10)
Total Resources			1,244	(2,998)	(1,754)
CHIEF EXECUTIVE'S DEPARTMENT					
Chief Executive	Underspend as a result of early delivery of 2018-19 saving.	Underspend		(148)	(148)
Communications and Change	Underspend within Communications due to vacant posts, staff being seconded to other teams and not being covered and one-off income.	Underspend		(149)	(149)
Communications and Change	Underspend in running costs within Print Services.	Underspend		(59)	(59)
Strategy and Change	Underspend in running costs within Strategy and Change division.	Underspend		(130)	(130)
Total Chief Executive's Department			0	(486)	(486)
CHILDREN'S SERVICES					
Cardfields	Additional boiler replacement costs and shortfall in income.	Prior Year Ongoing Pressure	86		86
Children in Need	Increase in court fees due to increased demand in children in need service.	Current Year New Pressure	250		250
Children in Need	Agency cover to support significant levels of staff turnover in children in need service and backdated allowances adjustment for the Emergency Duty Team.	Prior Year Ongoing Pressure	200		200
Children in Need	Due to the high use of private sector accommodation, the costs of providing temporary accommodation (TA) are high. Private sector rents are rising continuously in London, and a buoyant market means landlords have ample choice of who they let their properties to; demand far exceeds supply. Additionally, the council is restricted by DWP regulations as to the levels of rents it can charge for TA, which, barring a few exceptions, are lower than the amounts paid to the landlords/agents for the use of the properties.	Prior Year Ongoing Pressure	100		100
Children Looked After	Increase in the number and complexity of cases for under 18 cohort of Children Looked After (mainly regulated residential placements).	Prior Year Ongoing Pressure	2,430		2,430
Children Looked After	Significant increase in the number of care leavers to whom the Council is required to offer a service. Includes rising 18s (Southwark judgement).	Prior Year Ongoing Pressure	500		500
Children Looked After	Increase in high cost residential placements related to increase in high risk/highly vulnerable young people becoming looked after.	Prior Year Ongoing Pressure	387		387
Disabled Children's Service	Increased demand for high level personal budgets to deliver community based packages in disabled children's service. Increase in costs following judicial review of packages of support.	Prior Year Ongoing Pressure	341		341
Early Years	Over 5's childcare subsidy overspend following the decision to continue existing provision for current year following loss in DSG funding from the implementation of a national funding formula for early years and the expiry of new homes bonus funding.	Current Year New Pressure	388		388
Early Years	Loss of DSG funding for under 3's childcare subsidy in nursery schools following implementation of a national funding formula for early years (£510k) offset by reallocations of budgets from elsewhere.	Current Year New Pressure	365		365
Early Years	Estimated impact of loss of DSG funding for early years priority referral places for under 3s from the implementation of a national funding formula for early years.	Current Year New Pressure	135		135
Early Years	Loss of DSG funding (£511k) for family support workers following implementation of a national funding formula for early years offset by staffing restructure and staff vacancies.	Current Year New Pressure	125		125
Fostering	Increase in accommodation / placements supported by in-house carers.	Prior Year Ongoing Pressure	300		300
Pupil and School Support Services	Unachieved traded income across Learning and Schools division.	Prior Year Ongoing Pressure	100		100
Pupil and School Support Services	Loss of de-delegated funding following in-year academy conversions.	Current Year New Pressure	10		10
Pupil Services	Increase in demand for personal transport budgets.	Prior Year Ongoing Pressure	52		52
Schools Capital and Asset Management	The Council's contribution to Holloway Pool cleaning costs.	Prior Year Ongoing Pressure	60		60
Special Educational Needs Transport	Increasing numbers of pupils and complexity of need.	Prior Year Ongoing Pressure	528		528
Service Support	Unfunded director post, but funding identified for 2018-19 onwards.	Current Year New Pressure	134		134
Service Support	Re-phasing of savings from restructure of business support unit (£260k delivered in 2017-18).	Savings Unachievable in 2017-18	40		40
Youth Offending Service	Youth Justice Board grant does not cover continuing increase in remand pressures. Increased overspend as a result of an increase in secure remands.	Prior Year Ongoing Pressure	575		575

Appendix 1: General Fund Revenue Monitoring 2017-18 Month 11 by Individual Variance

Directorate / Service Area	Description of Over/(Under) Spend	Category	Over-spend £000	Under-spend £000	Net Over/(Under) Spend £000
Early Years	Staff vacancies in early years following the implementation of Bright Start Islington.	Current Year New Pressure		(300)	(300)
Early Years	Staffing underspends in early years support services.	Underspend		(106)	(106)
Early Years	Staff vacancies and additional income from the provision of childcare in children's centres.	Underspend		(77)	(77)
Employment	Remove one-off balance of childcare subsidy budget not required. This leaves an ongoing core funded budget of £85k which is sufficient to meet demand.	Underspend		(136)	(136)
Employment	Forecast underspend against the employment service from additional earned income.	Unbudgeted Income		(30)	(30)
Governor Services	Staff vacancies.	Underspend		(40)	(40)
Health Commissioning	Underspend in health commissioning.	Underspend		(50)	(50)
ICT, Information and Performance	Additional schools traded income.	Unbudgeted Income		(34)	(34)
Post 16	Staffing underspend.	Underspend		(35)	(35)
Pupil and School Support Services	Unbudgeted income from previously agreed schools contribution to Local Government Pension Scheme.	Unbudgeted Income		(400)	(400)
Pupil Services	Additional income and staff vacancies in the Education Psychology Service.	Underspend		(70)	(70)
Schools Capital and Asset Management	Capitalisation of schools capital team costs.	Unbudgeted Income		(100)	(100)
Schools Finance	Staff vacancies.	Underspend		(15)	(15)
Schools Human Resources and Payroll	Review of traded income and confirmation of contribution from iCo (£20k) means that this service is now forecast to deliver a small underspend.	Underspend		(4)	(4)
Unaccompanied Asylum Seeker Children	Recent legislation allows young people to 'stay put' in their Children Looked After placements. Grants given towards asylum young people (post 18) are significantly lower than 'staying put' costs. Previous overspend offset by new 'Building Capacity' grant allocation from the Home Office.	Underspend		(99)	(99)
Youth Commissioning	Freeze on current procurement cycle to support directorate financial pressures.	Underspend		(500)	(500)
Total Children's Services			7,106	(1,996)	5,110
ENVIRONMENT AND REGENERATION					
Public Realm	Delayed delivery of prior year savings in Street Environmental Services.	Savings Unachievable in 2017-18	258		258
Public Realm	Delayed delivery of new savings in Street Environmental Services.	Savings Unachievable in 2017-18	956		956
Public Realm	Additional operating costs in Street Environmental Services.	Prior Year Ongoing Pressure	1,342		1,342
Public Realm	Additional agency costs.	Current Year New Pressure	600		600
Public Realm	Unrealisable income target from Arqiva Street Lighting WIFI concession.	Prior Year Ongoing Pressure	170		170
Public Realm	Income target in Energy Services.	Prior Year Ongoing Pressure	100		100
Public Realm	Trampoline Park delays as a result of General Election in June 2017.	Current Year New Pressure	200		200
Public Realm	Decisions around parks seasonal events delayed.	Savings Unachievable in 2017-18	200		200
Directorate	Transfer of excess business rates budget to other departments	Current Year New Pressure	170		170
Directorate	Annual subscription charge for Box.	Current Year New Pressure	69		69
Public Realm	Purchase of phones for front line operatives.	Current Year New Pressure	50		50
Public Realm	Additional income in parking.	Unbudgeted Income		(424)	(424)
Public Realm	Contract saving in parking.	Underspend		(600)	(600)
Public Realm	One-off payment from advertising contract.	Unbudgeted Income		(306)	(306)
Public Realm	Underspend on depots budgets.	Underspend		(373)	(373)
Public Realm	Additional sports income.	Unbudgeted Income		(256)	(256)
Public Realm	Reduced maintenance costs within Greenspace and Leisure.	Underspend		(114)	(114)
Public Realm	Capital spend previously assumed to be financed by revenue.	Underspend		(826)	(826)
Public Realm	One-off payment from TfL relating to bridge works in Holloway Road.	Unbudgeted Income		(250)	(250)
Public Protection	Holding vacancies across the division and additional income.	Underspend		(314)	(314)
Directorate	Additional iCo income.	Unbudgeted Income		(100)	(100)
Public Realm	Additional builders licence income.	Unbudgeted Income		(25)	(25)
Public Realm	One-off funding for two tree officers	Underspend		(70)	(70)
Public Realm	Additional income within Greenspace and Leisure.	Underspend		(63)	(63)
Planning and Development	Additional income forecast as a result of a 20% increase in fees from January 2018.	Underspend		(50)	(50)
Total Environment and Regeneration			4,115	(3,771)	344

Appendix 1: General Fund Revenue Monitoring 2017-18 Month 11 by Individual Variance

Directorate / Service Area	Description of Over/(Under) Spend	Category	Over-spend £000	Under-spend £000	Net Over/(Under) Spend £000
HOUSING AND ADULT SOCIAL SERVICES					
Temporary Accommodation and Housing Needs	Overspend on direct and indirect costs of Temporary Accommodation. The direct costs relate to the challenges and relatively unknown impact resulting from the replacement of the Temporary Accommodation management fee payment system with the DCLG Flexible Homelessness Grant. The indirect costs largely relate to legal costs.	Current Year New Pressure	322		322
Housing Administration and Strategy and Development	Underspend owing to vacancies being held to manage the Temporary Accommodation overspend.	Underspend		(322)	(322)
Total Housing General Fund			322	(322)	0
Adult Social Care	Underspend in Adult Social Care division.	Underspend		(150)	(150)
Integrated Community Services	Non delivery of savings in Integrated Community Services.	Savings Unachievable in 2017-18	1,251		1,251
Integrated Community Services	Underspend across Integrated Community Services.	Underspend		(143)	(143)
Integrated Community Services	Placement pressure in Integrated Community Services.	Current Year New Pressure	588		588
Integrated Community Services	Underspend in In-House Older People Services.	Underspend		(19)	(19)
Integrated Community Services	Overspend in In-House Physical Disability Services.	Current Year New Pressure	24		24
Strategy and Commissioning	Non delivery of savings in Strategy and Commissioning.	Savings Unachievable in 2017-18	925		925
Strategy and Commissioning	Transformation commissioning pressure.	Current Year New Pressure	22		22
Strategy and Commissioning	Placement pressure in Mental Health Services.	Current Year New Pressure	418		418
Strategy and Commissioning	Overspend in block contracts, primarily rising through under collection of income in Care UK homes.	Current Year New Pressure	98		98
Strategy and Commissioning	Integrated Community Equipment Service (ICES) overspend of £274k, of which £137k is attributable to the Whittington Hospital.	Prior Year ongoing pressure	137		137
Strategy and Commissioning	Overspend in Mental Health Commissioning pooled budget.	Current Year New Pressure	46		46
Strategy and Commissioning	Underspend across Strategy and Commissioning.	Current Year New Pressure		(222)	(222)
Strategy and Commissioning	Underspend on Carers pooled budget.	Underspend		(82)	(82)
Learning Disability Services	Non delivery of savings in Learning Disability Services.	Savings Unachievable in 2017-18	1,473		1,473
Learning Disability Services	Overspend in In-House Learning Disability Services.	Savings Unachievable in 2017-18	307		307
Learning Disability Services	Additional pressures in Learning Disability Services due to London Living Wage, Sleep-in judgements and additional capacity in Shared Lives and Community Access.	Prior Year ongoing pressure	493		493
Learning Disability Services	Staffing Pressure in Learning Disability Services	Current Year New Pressure	164		164
Learning Disability Services	Placement Pressure in Learning Disability Services	Current Year New Pressure	547		547
Adult Social Care	Additional social care funding announced in Budget 2017 (One-off).	Unbudgeted Income		(3,000)	(3,000)
Adult Social Care	Release of S117, bad debt provision and direct payments surpluses (One-off).	Underspend		(1,800)	(1,800)
Adult Social Care	Adult social care funding stream realignment.	Management Action		(1,100)	(1,100)
Total Adult Social Services			6,493	(6,516)	(23)
Total Housing and Adult Social Services			6,815	(6,838)	(23)
PUBLIC HEALTH					
<i>Break-even forecast</i>					0
Total Public Health			0	0	0
DIRECTORATE TOTAL			19,280	(16,089)	3,191
CORPORATE ITEMS					
No Recourse to Public Funds	Uncontrollable pressure due to the Council's statutory duty to provide assistance to all destitute clients who are Non-European Union nationals and can demonstrate need under Section 21 of the National Assistance Act, 1948. This is commonly referred to as No Recourse to Public Funds (NRPF).	Prior Year Ongoing Pressure	800		800
Cross-cutting Savings	Unachievable savings in 2017-18: - Further channel shift across both Contact Islington and other council services (£435k) - Income generating activities across the council, including increasing Income from existing services, maximising Income from assets and developing new services (£720k)	Savings Unachievable in 2017-18	1,155		1,155
Apprenticeship Levy	Estimated General Fund impact of Apprenticeship Levy.	Current Year New Pressure	600		600
Levies	Underspend on the corporate levies budget compared to the estimate before the start of the financial year.	Underspend		(250)	(250)
Grant Income	Net unbudgeted grant income (net of other corporate pressures), for example to compensate for the impact of Government policy on our retained business rates income in 2017-18 and to reimburse previously top-sliced New Homes Bonus funding.	Unbudgeted Income		(928)	(928)
Total Corporate Items			2,555	(1,178)	1,377
GROSS TOTAL			21,835	(17,267)	4,568